

How to optimise your operating model for Maximum Returns

Presenter
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SCIENTRIX



Agenda

- Introduction into Scientrix and webinar
- What is the problem we solve for?
- Why do we want to solve it?
- What is an operating model?
- What is an end to end strategy journey?
- How do you build the right capability to solve the problem?
- How can technology enable one window of coordination?
- Questions and answers



The problem we solve for in Scientrix

Disconnectivity



Why is it worth it?

Benefits

- Speed
- Scale
- Synergies
- Lean
- Higher Revenues

McKinsey stated in a 2008 research document:

Flatter, modular and simpler operating models can lead to significant reductions in costs and increase in revenues – up to 30%

Modular and well connected organisations can improve their customer satisfaction scores by up to 30 percent and reduce their time-to-market by up to 50 percent.

What our customers say?

"The Scientrix matrix brought us all in IT on the same page" – Volkswagen, Germany

"The Scientrix platform enabled our new platform business concept and improved resource allocation" Adumo, South Africa

The Scientrix matrix reduced the time to align people behind our global strategy with at least 9 to 12 months –Astra Zeneca USA



What are the causes?

COMPLEXITY: Too many dimensions that are interconnected

DYNAMICS: A system that is constantly changing

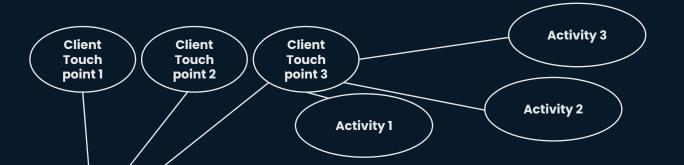
HIERARCHY: Ideas flow in one direction and aggregation blocks visibility

INFORMATION SILOS: Disparate sources of information



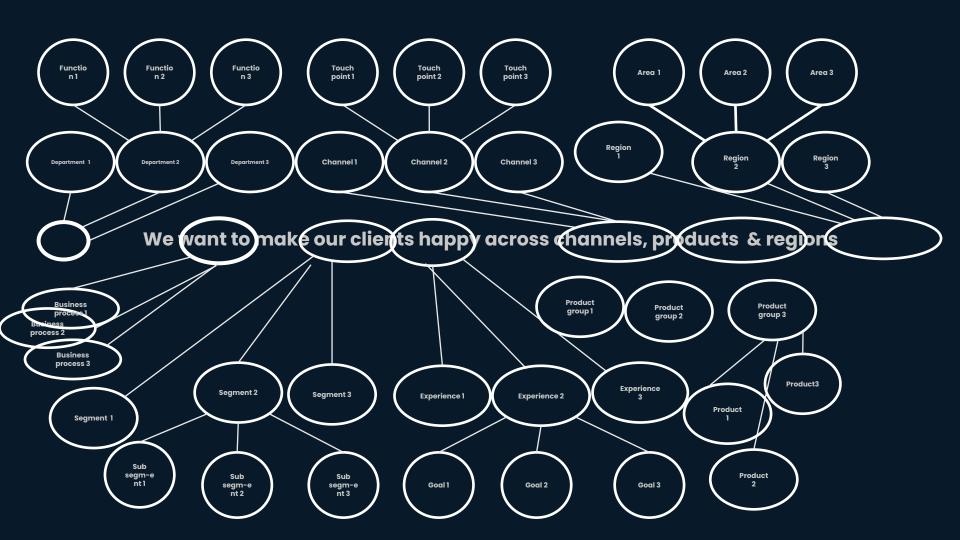
I want to be successful Objective 1 **Objective 2 Objective 3** Goal 1 Goal 2 Goal 3





We want to make our clients happy





We want to make our clients happy along client journeys, across different channels, products and regions. We want to build our marketing assets to deliver strong brands and increase our presence in the market place. We want to do this through building the right capabilities (Talent, business processes, applications, data and infrastructure). We also want to keep track of changes, emerging trends and competition in the external environment, steer our business by defining strategies, digitally transform our business and change the culture. To manage the change in our business we want to structure our project portfolio and cluster some of these initiatives in programs and make sure it aligns with our strategy. We want to cascade strategy by defining objectives and key results. People competencies needs to be defined and we need a structure our talent in job groups so that we can do market comparisons, evaluate complexity and remunerate people. But talent is important to us, so we need to understand the talent segments, the talent experience But we need to start thinking of ecosystem partners, turn our business into a platform and we need to think of sustainability and more c

We want to make our clients happy along client journeys, across different channels, products and regions. We want to build our marketing assets to deliver strong brands and increase our presence in the market place. We want to do this through building the abilities 🔼 ess processes, Manage applications and infrast of ch trends and o wa Manage our Leverage risks y transform competi al e bur k ng 🕏 resources data Build our bus resilience the c age the co Jur business √o structure our project po Juster some of these initiatives in programs and make sure it aligns with our defining resulta strategy. We want to cascade strate competencies Governance Policies & Manage need and we n lo market ou Manaae **Rules** our Manage our ideas omplex e need to CO te pe projects performance segments, experience But we need to start or ecosystem una . Dusiness into a platform and we need to think of sustainability and more c partners Make our Build

Drive innovation

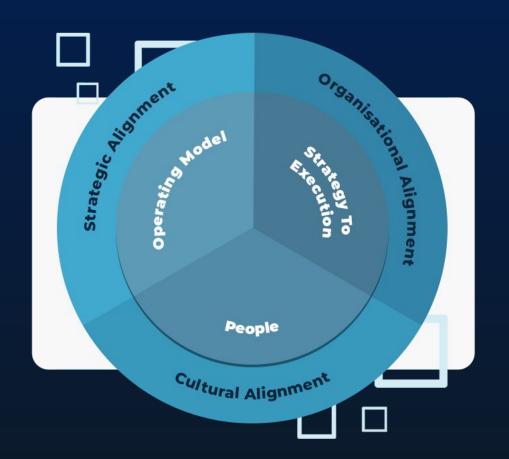
Make our strategy always on

Build organisation al knowldge

Disconnectivity

can be fatal to organizational success!!





Where do we need to connect the dots?



What is an operating model?

Enterprise Architecture	Business Model	7
Strategy	Competitors	_=_
	Markets	Goal Structure (OKRs)
	Clients	Structure (OKRS)
Capabilities	Channels	
	Products	- Commission
		Organisation Structure
Applications	Business Architecture	
	Processes	
Data	Talent	Project Project
Infrastructure	Skills	Structure

Strategy to Execution Journey







Build the capability to manage the operating model

Governance

Roles, decision rights, and policies

Mission

Purpose, including value it will deliver

Talent

Competencies, skills, talent and planning

Capability

Insight

Decision-making, information and analytics

Technology

Software, hardware and other tools

Process

Set of activities that drive outcomes

Do the following things:

- Create a landscape view of the most important parts of the operating model
- See these parts as the strategic assets of your organisation
- Apply portfolio management logic over it
- Enrich the parts with intelligence
- Analyse the landscape for patterns and trends
- Manage the parts and the whole for improved performance
- Manage the interplay between portfolios





So how do we orchestrate the enterprise to make it simpler, faster, agile and better connected?



Let's look at a quick use case







Thank you